Annex 7 to the agenda of the AGM of May 18, 2018
Information on the person proposed for conditional appointment to the Board as of
Settlement of the Offer made by Thales

Isabelle Simon (1970) French
Non-executive, non-independent (proposed as of Settlement of the Offer for a period ending on the day
two years after the Settlement Date)

Other current appointments:

- In Thales group (French non-listed companies):
  - Member of the supervisory board of Thales Alenia Space SAS
  - Permanent representative of the board member Thales in the boards of Thales Avionics
    SAS and Thales Communications & Security SAS
  - Board member and General Secretary of Thales Foundation
  - Board member of Thales Corporate Ventures

- In AccorHotels (French listed company):
  - Independent board member of AccorHotels (and member of the Governance, Compliance
    and Corporate Responsibility Committee and of the Audit & Risk Committee)

Experience: Isabelle Simon is a graduate of the Institut d'Études Politiques de Paris (Sciences Po), HEC
and Harvard Law School. She also holds a DEA postgraduate diploma in English and North American
business law and a DESS postgraduate diploma in international taxation. She has been admitted to the Paris
Bar and the New York Bar. Isabelle Simon began her career in 1995 at law firm Cleary Gottlieb Steen &
Hamilton, where she practiced as a lawyer in Paris and New York until 2002. In 2003, she joined the
Investment Banking Division of Goldman Sachs as Executive Director for financial advisory services.
From 2009 to the end of 2011, Isabelle Simon served as Senior Vice-President of Publicis Groupe, where
she headed the Mergers & Acquisitions and Legal departments and managed the Group's external
development strategy and minority holdings. Isabelle Simon then joined Société des Bains de Mer (SBM)
as Senior Vice President with responsibility among others for development, legal affairs, real estate,
marketing and sales, and communications. Isabelle Simon joined Thales in April 2015 as Group Secretary
& General Counsel and member of the Executive Committee.

Isabelle Simon does not own Gemalto N.V. shares.